



THE UNDER SECRETARY OF THE NAVY  
WASHINGTON, D.C. 20350-1000

February 7, 2011

The Honorable Eddie Baza Calvo  
Governor of Guam  
P.O. Box 2950  
Hagatna, GU 96932

Dear Governor Calvo:

I want to thank you for the frank, informative discussions we had in Guam during my last visit. I would like to reiterate the four pillars which will guide DoD's approach to the military buildup.

First, through our "One Guam" initiative, the Department is committed to improving the quality of life for the people of Guam and the military personnel who will call Guam home. We have secured, and will continue to seek, funding for infrastructure upgrades directly and indirectly associated with the military buildup, and will continue to advocate for federal investment in Guam's other socio-economic needs.

Second, through our "Green Guam" initiative, the Department is committed to developing the most energy efficient infrastructure possible and supporting Guam's efforts to develop sustainable and renewable energy projects. We will work hard to achieve "net zero" energy usage for our installations on Guam. Moreover, we will work closely with relevant Guam utilities, Guam agencies, and federal agencies to secure necessary funding for "green" projects.

Third, the Department is committed to providing 24 hours/seven days a week unimpeded access to the Pagat Village and Pagat Cave historical sites. We will adjust our proposed plans outlined in the final Environmental Impact Statement to continue unfettered access to these important historical and cultural locations.

Fourth, we will pursue a "Net Negative" strategy for DoD-owned land on Guam. The Department is committed to having a smaller DoD footprint on Guam after the military build-up than we currently hold. We will better utilize the lands we currently have and return underutilized land to the Government of Guam.

I believe that these initiatives take into account many of the concerns expressed by the people of Guam and will provide a solid foundation for resolving many of the outstanding issues related to the build-up. With these commitments, I am hopeful that we can resolve the issues we are facing and bring about a Guam build-up that benefits both the people of Guam and our military personnel. I look forward to continuing this dialogue during your visit to Washington, D.C.

Sincerely,

  
Robert O. Work